| Community Work Plan Review Form |   |  |  |  |  |  |
|---------------------------------|---|--|--|--|--|--|
|                                 | 2017 Annual Work Plan   |  |  |  |  |  |
| Vision Statement                | Main Street Gray Promotes the continued development of Downtown Gray, Georgia, as a strong economic engine for Jones County, while preserving the historical integrity and small-town character of the city.  |  |  |  |  |  |
| Mission Statement               | Main Street Gray will promote the city as a destination for arts, architecture, antiques, dining, and family entertainment, as well as a business center. Retail, professional, service, and hospitality businesses will be fostered as downtown continues to grow into a cultural and retail magnet for visitors, tourists, and residents alike. |  |  |  |  |  |

### **Transformation (implementation) Strategies**

### Transformation (implementation) Strategy #1: Redevelop Downtown Gray

Transform the downtown area, so that it is walkable, encourages community events, and economic growth while preserving the historical characteristics of Gray. With lots of commercial properties becoming available in downtown Gray, Gray DDA is in an excellent position to purchase and rehabilitate said properties to inspire economic growth and structual flow to create foot traffic and a sense of community.

### Transformation (implementation) Strategy #2: Market

Work closely with the local partners to better market the redevelopment of downtown Gray.

### Transformation (implementation) Strategy #2: On-Going Programs

Goal & Objective: Continue the revitalization of downtown through established events and programs.

| Top Priorities for Year 2017 |  |  |  |  |  |  |
|------------------------------|--|--|--|--|--|--|
| Status:                      | Goal(priority) #1: Redevelop Downtown Gray |  |  |  |  |  |
| Achieved In Progress Stalled | Godi(priority) #1: Nedevelop Downtown Gray |  |  |  |  |  |
| X                            |  |  |  |  |  |  |
|                              | Goal(priority) #2: Market                  |  |  |  |  |  |
| X                            |  |  |  |  |  |  |
|                              | Goal(priority) #3: On-Going Programs       |  |  |  |  |  |
| X                            |  |  |  |  |  |  |

**Comments on Goal/Priority Status** 

### **Design Committee**

#### **Committee Chair**

#### Transformation (implementation) Strategy #1

Transform the downtown area, so that it is walkable, encourages community events, and economic growth while preserving the historical characteristics of Gray. This strategy will involve the purchasing of several downtown properties and working closely with the business and the community to create a downtown that meets the needs of businesses and families.

#### Goal

Work with property owners and partners to enhance downtown's physical appearance while preserving the community historic identity and character.

#### Objective

Use the Master Plan as a guide to create a flourishing downtown.

| Status     | Task   | Responsible Party     | Cost        | Funding Source              | Time Line |
|------------|--|-----------------------|-------------|-----------------------------|-----------|
| lCompleted | <b>Purchase:</b> 119, 121, 123, and 127 West Clinton Street and 117 Ross Street                                  | DDA                   | \$200,000   | City                        | Jul-17    |
| Completed  | <b>Design:</b> Bring in the Design studio for thoughts and inspiration   | Haley, Sherri Rollins | \$800       | DDA/Main Street             | Mar-17    |
|            | Design: Present to City Council  | DDA                   | \$0         | N/A                         | Apr-17    |
|            | <b>Rehab:</b> 119, 121, 123 and 117 Ross Street  | DDA/ Main Street      | \$45,000    | DDA/Main Street/Sponsorship | Apr-18    |
|            | <b>Demolish:</b> 127 West Clinton St. Has no historical meaning and opens up the view of the historic courthouse | DDA/Main Street       | \$11,000.00 | DDA                         | Nov-17    |
| Completed  | <b>Survey:</b> have a survey done of the bus lot in downtown Gray  | DDA                   | \$700.00    | DDA                         | Apr-18    |
| Ongoing    | Train Depot: Acquire the Depot from Norfolksouthern  | DDA                   | TBD         | DDA                         | Ongoing   |
|            |  |                       |             |                             |           |

### Partner Involvement

| Agency Name                          | Primary Contact | Level of Commitment |
|--------------------------------------|-----------------|---------------------|
| DDA                                  | Sherri Rollins  | High                |
| Chamber of Commerce/Leadership Jones | Haley Watson    | High                |
| City                                 | City Clerk      | High                |

Synopsis of Activity: 119 and 123 Ross St. have been completely rehabed and now have renters using those spaces. 121 is currently being rehabed and will hopefully be completed in April of 2018. Already has a potential renter. 117 Ross Street is being turned into an event facility to encourage downtown events, foot taffic, and possibly nightlife. Rehab began in October with the help of the Leadership Jones class. They took that on as their class project and did alot of clean up/ work to the building and then raised over \$15,000.00 to help with the cost of jobs that were not in their ability to complete. Susan Holmes is helping the DDA to acuire the Train Depot. There has been alot of back and forth about trading the Depot if one crossing is closed.

# **Organization Committee**

#### **Committee Chair**

**Haley Watson** 

#### Transformation (implementation) Strategy #1

Transform the downtown area, so that it is walkable, encourages community events, and economic growth while preserving the historical characteristics of Gray. This strategy will involve the purchasing of several downtown properties and working closely with the business and the community to create a downtown that meets the needs of businesses and families.

# Goal

Bring the community together to build consensus, volunteer, invest, partners and add resources to the revitalization efforts.

### Objective

Grow partnerships.

| Status              | Task  | Responsible Party | Cost | Funding Source      | Time Line |  |
|---------------------|---|-------------------|------|---------------------|-----------|--|
| Ongoing             | <b>Task Partnerships:</b> City agencies, Chamber, Downtown Property Owners, Churches  | All               | \$0  | N/A                 | Ongoing   |  |
| Completed           | <b>Grow Partnerships:</b> Identify current partners and create a list with contact info.  | Haley             | \$0  | N/A                 | Mar-17    |  |
| Ongoing             | <b>Speaking Engagements:</b> Speak to local civic organizations to generate interst and conversation about the future of the downtown area. | Haley             | \$0  | N/A                 | Ongoing   |  |
| Ongoing             | City Council: Keep City Council informed of the progress of downtown  | Sherri/Haley      | \$0  | N/A                 | Ongoing   |  |
| Partner Involvement |   |                   |      |                     |           |  |
| Agency Name         |   | Primary Contact   |      | Level of Commitment |           |  |
|                     | Leadershipm Jones   | Haley/Casey High  |      | rh                  |           |  |

Synopsis of Activity: Still working closely to grown partnerships and community buyin. Through Leadership Jones we were able to get several

| people/businesses to invest in the redevelopment of downtown through inkind services and monetary doantions. |  |  |  |  |  |  |
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### **Promotions Committee**

#### Committee Chair

N/A

### Transformation (implementation) Strategy #1

Transform the downtown area, so that it is walkable, encourages community events, and economic growth while preserving the historical characteristics of Gray. This strategy will involve the purchasing of several downtown properties and working closely with the business and the community to create a downtown that meets the needs of businesses and families.

#### Goal

Work with partners and community to position downtown as a center of community activity, promote its positive image and market its unique assets.

### Objective

Christmas on Main

| Status    | Task  | Responsible Party              | Cost     | Funding Source | Time Line |
|-----------|---|--------------------------------|----------|----------------|-----------|
| Completed | Downtown Event: Create an event that was in the middle of the revitalization area that encouraged awareness and economic growth | Main Street Board              | \$0      | N/A            | Jun-17    |
| Completed | Christmas On Main: Decide on event space, work with local businesses, and make final plans.                                     | Main Street Board              | \$0      | N/A            | Jun-17    |
| Completed | Christmas On Main: Create event flier, get vendors, and work on entertainment.  Marker event                                    | Haley                          | \$100.00 | N/A            | Jun-17    |
| Completed | Christmas On Main: Begin reaching out to volunteers, have a signup sheet for Board members.                                     | Haley                          | \$0      | N/A            | Nov-17    |
| Completed | Christmas On Main: Have event. Get feedback from community  | Board members plus<br>MS Staff | \$0      | N/A            | Dec-17    |
|           |   | <b>Partner Involveme</b>       | nt       |                |           |

| Agency Name | Primary Contact | Level of Commitment |  |
|-------------|-----------------|---------------------|--|
| DDA         | Sherri Rollins  | High                |  |
| City        | City Clerk      | High                |  |
|             |                 |                     |  |

Synopsis of Activity: Had event in 117 Ross Sreet. Brought attention to the rahab efforts of the building and showed the community/ business owners how events in downtown can help with economic growth.

# **Economic Development Committee**

#### **Committee Chair**

### Transformation (implementation) Strategy #1

Transform the downtown area, so that it is walkable, encourages community events, and economic growth while preserving the historical characteristics of Gray. This strategy will involve the purchasing of several downtown properties and working closely with the business and the community to create a downtown that meets the needs of businesses and families.

### Goal

Work with DDA and IDA to fill empty properties with businesses that will create foot traffic grow the local economic base.

### Objective

Fill empty properties.

| Status      | Task   | Responsible Party | Cost   | Funding Source | Time Line |
|-------------|--|-------------------|--------|----------------|-----------|
| Completed   | Property Database: Update building inventory and advertise available properties                          | Haley/DDA/IDA     | \$0    | N/A            | Sep-17    |
| Completed   | Who Are We: Gather profile reports of Jones County/ Gray to help us identify retail and consumer numbers | Haley             | \$0    | N/A            | Jun-17    |
| Completed   | Share Information: Report findings to DDA/IDA/ City Council  | Haley             | \$0    | N/A            | Jun-17    |
| Ongoing     | <b>Recruit:</b> Find potential renters fro avaiable properties.  | Haley/DDA/IDA     | \$0    | N/A            | Ongoing   |
| Agency Name |  | Primary C         | ontact | Level of Co    | nmitment  |
| DCA         |  | Jessica Rey       | nolds  |                |           |
|             |  |                   | ·      |                |           |

Synopsis of Activity:

# **Design Committee**

#### **Committee Chair**

### Transformation (implementation) Strategy #2 Market

Synopsis of Activity: Website is launched and working great.

Market Gray as a great place to live, work and play. Marketing Gray with the help of local partners will increase community support attract tourists, and businesses.

#### Goal

Work closely with the local partners to better market the redevelopment of downtown Gray.

### Objective

Better marketing materials

| Status      | Task   | Responsible Party  | Cost    | Funding Source      | Time Line |
|-------------|--|--------------------|---------|---------------------|-----------|
| Completed   | <b>Research:</b> What do people see when they search from Gray, Ga?  | Haley/Sherri/Bill  | \$0     | N/A                 | Feb-17    |
| Completed   | Input: Meet with local partners to determine marketing strategy  | Haley/IDA          | \$0     | N/A                 | Apr-17    |
| Completed   | <b>Website:</b> Research other communities websites. What do we want?  | Haley/ Bill        | \$0     | N/A                 | Apr-17    |
| Completed   | Website: Meet with local web developers and determine cost/ timeline to have an all in one commnity website. | Haley/IDA          | \$0     | N/A                 | Apr-17    |
| Completed   | Website: Design website with web developer and pay for website   | MS/IDA/Chamber/DDA | \$8,560 | MS/IDA/Chamber/DDA  | Jun-17    |
| Completed   | Website: Launch website  | MS/IDA/Chamber     | \$0     | MS/IDA/Chamber      | Jan-18    |
|             |  | Partner Involven   | nent    |                     |           |
| Agency Name |  | Primary Contact    |         | Level of Commitment |           |
| Chamber     |  | Haley              |         | High                |           |
| IDA         |  | Bill Mathwes       |         | High                |           |
|             | DDA  | Sherri Rolling     |         | Medium              |           |

# **Organization Committee**

#### Committee Chair

### Transformation (implementation) Strategy #2 Market

Market Gray as a great place to live, work and play. Marketing Gray with the help of local partners will increase community support attract tourists, and businesses.

#### Goal

Identify what Gray has to offer. The needs of its citizens, and what their wants are.

#### Objective

Have a study done of our community

| Status      | Task                                     | Responsible Party | Cost         | Funding Source      | Time Line     |  |
|-------------|--|-------------------|--------------|---------------------|---------------|--|
|             | Tourism Product Development Team:        |                   |              |                     |               |  |
| Completed   | Meet with Rebekah Snider, learn more     | Haley/Chamber     | \$0          | N/A                 | 5/1/2017      |  |
| Completed   | about TPDT, and apply for the TPDT to    | Traicy, chamber   | Ç            | 1477                | 3/1/2017      |  |
|             | come to Jones County                     |                   |              |                     |               |  |
| Completed   | Letter of Request: Speak to the county   | Haley/Chamber     | \$0          | N/A                 | 6/1/2017      |  |
|             | commissioners about the TPDT and ask for |                   |              |                     |               |  |
|             | them to send a letter of request.        |                   |              |                     |               |  |
| 0 1         | Tourism Product Development Team: Have   |                   | Jala /Chauka | N1 / A              | 40/47 40/2040 |  |
| Ongoing     | TPDT come out and survey the community   | Haley/Chamber     | \$0          | N/A                 | 10/17-19/2018 |  |
|             | Partner Involvement                      |                   |              |                     |               |  |
| Agency Name |  | Primary Contact   |              | Level of Commitment |               |  |
|             | Chamber                                  | Haley             |              | High                |               |  |

Synopsis of Activity: The TPDT will be coming to Jones County September 17-19 of 2018. From the data that they collect we hope to identify our strenghts, weaknesses, and opportunites to bring more tourist to our community and opportunities for a citizens to enjoy more of their community.

## **Promotions Committee**

#### **Committee Chair**

#### Transformation (implementation) Strategy #2

Market Gray as a great place to live, work and play. Marketing Gray with the help of local partners will increase community support attract tourists, and businesses.

#### Goal

Work with partners and community to position downtown as a center of community activity, promote its positive image and market its unique

### Objective

Encourage collaboration amongst businesses

| Status              | Task  | Responsible Party  | Cost    | <b>Funding Source</b> | Time Line |
|---------------------|---|--------------------|---------|-----------------------|-----------|
| Not Complete        | Downtown Merchants Association: Create a DMA that encourages businesses to discuss community events and business promotions | MS Board           | \$0     | N/A                   | Jun-17    |
| Not Complete        | <b>DMA:</b> Identify business owners that have an interest in a DMA and would take own leadership of DMA                    | MS Board           | \$0     | N/A                   | Jul-17    |
| Not Complete        | <b>Merchant Map:</b> Create a map of Gray that would identify all retail businesses.  | Haley              | \$1,000 | N/A                   | Aug-17    |
| Partner Involvement |   |                    |         |                       |           |
| Agency Name         |   | Primary Contact    |         | Level of Co           | mmitment  |
|                     | Merchants   | Downtown merchants |         | Low                   |           |

Synopsis of Activity: Struggle to find merchants that have time to meet and that want to work with other merchants in our community.

# **Economic Development Committee**

#### **Committee Chair**

### Transformation (implementation) Strategy #2

Market Gray as a great place to live, work and play. Marketing Gray with the help of local partners will increase community support attract tourists, and businesses.

#### Goal

Work with DDA, IDA and partners to strengthen and grow the local economic base.

#### Objective

Create a plan to strenghten/ grow the local economic base.

| Status              | Task   | Responsible Party              | Cost         | Funding Source           | Time Line |  |
|---------------------|--|--------------------------------|--------------|--------------------------|-----------|--|
| Complete            | <b>CEDOP:</b> Attend Commnity Economic Development Orientation Program | Haley/DDA/IDA/<br>Stakeholders | \$0          | N/A                      | Jan-17    |  |
| Complete            | Retail Recruitment: Attend meeting with NextSite 360/ Georgia Power    | Haley/DDA                      | \$0          | N/A                      | May-17    |  |
| Ongoing             | Incentives for new business: Reach out to MGRC for help with this      | Haley                          | \$0          | N/A                      | Ongoing   |  |
| Partner Involvement |  |                                |              |                          |           |  |
| Agency Name         |  | Primary C                      | ontact       | tact Level of Commitment |           |  |
| DDA                 |  | Sherri High                    |              | h                        |           |  |
| IDA                 |  | Bill                           | Bill High    |                          | h         |  |
| Utility Companies   |  | Greg Mullis/ Lynv              | ward Lindsey | Mid                      |           |  |

### Synopsis of Activity:

| Decign | Committee |  |
|--------|-----------|--|
| Design | Committee |  |

#### **Committee Chair**

#### Transformation (implementation) Strategy #3

Continue the revitalization of downtown through established events and programs.

#### Goal

Continuing the revitalization of downtown through established events and programs.

#### Objective

Continue Boost Grant.

| Status              | Task  | Time Line |  |  |
|---------------------|---|-----------|--|--|
| Ongoing             | Boosted Grant: Increase knowledge of program, further promotion of funded projects, meet as needed to give board recommendation.  |           |  |  |
| I ( )ngoing         | <b>Boosted Grant:</b> Remind businesses of this opportunity and promote through press releases all grants that are given out. Board to take picture after meetings when a grant is given out. | Ongoing   |  |  |
| Completed           | Boosted Grant: Revise grant to hopefuly reduce the number of grant winners that close shortly after receiving the grant,  |           |  |  |
| Partner Involvement |   |           |  |  |
| Agency Name         |   |           |  |  |
|                     |   |           |  |  |
|                     |   |           |  |  |
|                     |   |           |  |  |

# **Organization Committee**

### **Committee Chair**

### Transformation (implementation) Strategy #3

Continue the revitalization of downtown through established events and programs.

#### Goal

Continuing the revitalization of downtown through established events and programs.

### Objective

Recruit more volunteers and financial support

| Status              | Task  | Responsible Party  | Cost  | <b>Funding Source</b> | Time Line |  |
|---------------------|---|--------------------|-------|-----------------------|-----------|--|
| Ongoing             | Volunteers: Post on Main Street FB page and Jones Countians FB page about the need for more volunteers. Speak at civic club meetings encouraging volunteers | Board and MS Staff | \$0   | N/A                   | Ongoing   |  |
| Ongoing             | <b>Sponsorship:</b> Create a new sponsorship package to help with the funding of community event s  | Haley              | \$100 | N/A                   | Feb-18    |  |
| Partner Involvement |   |                    |       |                       |           |  |
| Agency Name         |   | Primary Contact    |       | Level of Commitment   |           |  |
|                     |   |                    |       |                       |           |  |

Synopsis of Activity:

# **Promotions Committee**

### **Committee Chair**

### Transformation (implementation) Strategy #3

Continue the revitalization of downtown through established events and programs.

### Goal

Continuing the revitalization of downtown through established events and programs.

### Objective

Continue events- Daylily Festival, Beach Bash, City Lights & Hallow Nights,

| Status   | Task   | Responsible Party | Cost    | Funding Source     | Time Line |
|----------|--|-------------------|---------|--------------------|-----------|
| Complete | <b>Daylily Festival:</b> Pick date, plan music and activities, create budget, find sponsors, get approval from BOE to use property, get City to help with water  | MS Board          | \$5,000 | MS Promo Budget    | Apr-17    |
| Ongoing  | <b>Beach Bash:</b> Pick a Date, a movie, get sand, pick location, ask City to help spread and clean up sand  | MS Staff/ Board   | \$2,500 | MS Promo Budget    | Aug-17    |
| Complete | City Light & Hallow Nights: Meet with Churches, pick a date, ask police to help with traffic/ cross walk, get businesses to do trunks, market event through FB/NP/TV/Radio, schedule bounce houses, partner with Harts, get movie and screen, get restaurants to sell food | Haley/ Churches   | \$4,000 | Churches/ MS Promo | Oct-18    |

| Complete  | Christmas on Main: Pick date, plan music and activities, create budget, find sponsors, close roads,get vendors, create map | MS Board            | \$500 | MS Promo Budget | Dec-18 |  |
|---|--|---------------------|-------|-----------------|--------|--|
| Partner Involvement                             |  |                     |       |                 |        |  |
| Agency Name Primary Contact Level of Commitment |  |                     |       |                 |        |  |
| City  |  | City Clerk          |       | Low             |        |  |
| Churches see partners list                      |  | Childrens Directors |       | High            |        |  |
|   | ВОЕ  | Superintendent      |       | Low             |        |  |
| Synopsis of Activity:                           |  |                     |       |                 |        |  |

# **Economic Development Committee**

#### **Committee Chair**

### Transformation (implementation) Strategy #3

Continue the revitalization of downtown through established events and programs.

#### Goal

Continuing the revitalization of downtown through established events and programs.

### Objective

Chamber receive Hotel/Motel Tax

| Status              | Task   | Responsible Party | Cost       | Funding Source | Time Line |  |
|---------------------|--|-------------------|------------|----------------|-----------|--|
| Complete            | Hotel/Motel: Work with DCA, MGRC, and the City to help the Chamber receive Hotel/Motel Tax | Haley/ Chamber    | \$0        | N/A            | Nov-18    |  |
| Partner Involvement |  |                   |            |                |           |  |
|                     | Agency Name Primary Contact Level of Commitment  |                   |            |                |           |  |
| Chamber             |  | Haley             | Haley High |                | h         |  |
|                     |  |                   |            |                |           |  |
|                     |  |                   |            |                |           |  |

Synopsis of Activity: Chamber is now recieveing hotel/motel funds. More money than expected and as of right now the City is giving 100% of funds to Chamber. With the unrestricted funds we will put that money towards projects identified by the TPDT with DCA.